

Mobile County Alabama Recovery Plan

State and Local Fiscal Recovery Funds

2023 Report

Mobile County Alabama 2023 Recovery Plan

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GENERAL OVERVIEW

Executive Summary

On March 11, 2021, President Biden signed into law the American Rescue Plan Act (ARPA), setting aside a total of \$1.9 trillion in federal funding for COVID-19 related expenses and needs. ARPA specifically designated \$350 billion in funding for states, local and tribal governments under the State and Local Fiscal Recovery Fund (SLFRF) through the U.S. Department of Treasury (Treasury). Under the SLFRF, Mobile County Commission (the County) was allocated a total of \$80.26 million in funding to respond to the negative public health impacts and economic impacts of the COVID-19 pandemic. SLFRF allocations were disbursed in two tranches: 50% was transferred in May 2021 and the balance was received approximately 12 months later. The period of performance for SLFRF funds is March 3, 2021, through December 31, 2026. SLFRF funds must be obligated by December 31, 2024, and fully expended by December 31, 2026.

This document serves as the County's Recovery Plan Performance Report (the Recovery Plan) for the period ending June 30, 2023, in compliance with the current ARPA SLFRF reporting and compliance guidance and U.S. Treasury's July 2022 recovery plan template. The County was awarded approximately \$80.26 million in ARPA SLFRF funds to develop eligible projects that effectively address the negative impacts caused or exacerbated by the COVID-19 pandemic on Mobile County residents, businesses, and community organizations.



The County has prioritized its use of its ARPA allocation to fund expenditures and/or programs that specifically address the following needs within Mobile County: (1) continue its response to the negative public health effects of the COVID-19 pandemic; (2) invest in initiatives that support a strong economic recovery for the County which experienced demonstrable negative economic impacts due to the pandemic; and (3) strengthen the fiscal stability of the County by reducing demand on taxpayer dollars. When developing an approach for its ARPA SLFRF allocation, the Commissioners recognized the importance of establishing a framework for investing these funds to generate quantifiable positive outcomes for populations most impacted by the pandemic. Accordingly, the County developed a methodology that would provide for and result in approved expenditures that are in alignment with County priorities and are eligible under Treasury's Final Rule and other applicable guidance. Specifically, the County's process for evaluating and approving proposed initiatives to be funded with the County's SLFRF dollars includes the following guideposts:

Guideposts:	Description:
Understand Priorities	Understand the priorities of the County and the community through public
	input
Identify Recovery	Identify recovery goals based on community feedback, Treasury guidance,
Goals	and county priorities
Identify Vulnerable	Establish a mechanism for identifying the most vulnerable populations and
Populations	implement for data-driven decision making
Public Outreach	Invite and encourage external organizations to apply for funding
Spending Strategy	Provide a mechanism for centralized decision-making about proposals based
	on a multi-level, data-driven review process that aligns the County's recovery
	goals with Treasury's statutory requirements

Monitor and	Commit to strong accountability, compliance, and oversight to ensure all
Compliance	dollars are spent effectively and compliantly
Report and Closeout	Establish a process for the successful management, monitoring, and evaluation from program start through the distribution of funds and closeout of the approved program
Flexibility	Establishing a process that allows the County to be able to reallocate funding as needed and as federal guidance evolves

Through June 30, 2023, Mobile County has obligated approximately \$50.567 million and expended approximately \$31.985 million of the SLFRF funds. These obligations and expenditures include many projects covering Public Health, Negative Economic Impacts, Public Health-Negative Economic Impact, Public Sector Capacity, Infrastructure, Revenue Replacement, and Administrative expenditure categories. More information on projects can be found in the Project Inventory section of this report, which begins on page 12.

Uses of Funds

The County requested public input regarding how they should spend the County's approximate \$80.26 million ARPA SLFRF allocation. Through a public engagement website including information and a survey soliciting input, five specific recovery goals were identified to address community needs, aid in the immediate response to the COVID-19 pandemic and invest in long-term growth initiatives that support a strong, resilient, and equitable recovery. Those five goals include:

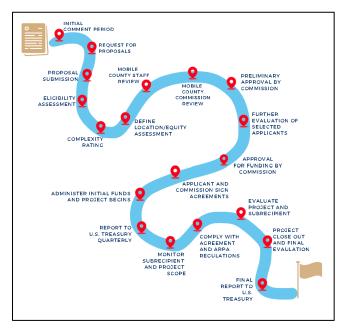
- 1) Provide direct response to the public health crisis
- 2) Strengthen local government operations
- 3) Improve public facilities and infrastructure
- 4) Provide aid to the most vulnerable populations
- 5) Increase economic recovery and growth efforts

The above-referenced goals aim to maximize the positive impact achieved through approved, eligible projects, and provide effective, efficient, and equitable outcomes to populations most affected by the pandemic. To determine which expenditures aligned best with these goals as well as the eligibility requirements set forth by Treasury, the County requested all applicants answer the questions below when applying for SLFRF funding.

- Does this project/expenditure(s) have a large direct benefit to many Mobile County residents or businesses?
- Will this project/expenditure(s) have impacts on the County or residents/businesses that are long-term (10+ years) in nature?
- Does this project/expenditure(s) reach a disproportionately impacted population, and does it respond to a salient community need?
- Is this project/expenditure(s) clearly aligned with the goals of multiple Mobile County strategic plans?
- Is the impact of this project/expenditure(s) far greater than the resource expenditure?
- Would this project/expenditure(s) be possible without ARPA funds?
- Will this project/expenditure(s) be sustainable after funding has been spent?

Mobile County Commission created a stringent approval process for the allocation of its ARPA dollars to eligible projects. The County received over 200 applications for funding from agencies, nonprofit organizations, private entities, and local governments. Upon the conclusion of the initial application deadline, the County put all proposed projects through a defined, rigid review and approval process. This process contained eligibility and complexity rating assessments, location and equity assessments, County

review, Commissioner briefing, subrecipient evaluation, funding recommendations, and Commissioner selections.



The County's overall goal is to approve and fund projects that will promote each expenditure category in the following ways:

- **Public Health (EC 1)** The County has obligated approximately \$12.714 million and expended approximately \$3.081 million in expenditures to date responding to the negative public health effects caused/exacerbated by COVID-19. Additional projects and expenditures that will respond to the negative public health effects are still in the approval process by the Commission.
- Negative Economic Impacts (EC 2) The County has obligated approximately \$7.763 million and expended approximately \$3.363 million in expenditures to date responding to the negative economic impacts caused/exacerbated by COVID-19. Additional projects and expenditures that will respond to the negative economic impacts are still in the approval process by the Commission.
- Public Health-Negative Economic Impact: Public Sector Capacity (EC 3) The County has
 obligated and expended approximately \$4.432 million in expenditures to date responding to the
 negative public health and economic impacts caused/exacerbated by COVID-19 within the public
 sector. Additional projects and expenditures that will respond to the negative public health and
 economic impacts caused/exacerbated by COVID-19 within the public sector are still in the
 approval process by the Commission.
- Premium Pay (EC 4) The County has not to date invested ARPA SLFRF funds in this manner and is not considering premium pay for employees at this time.
- Water, Sewer, and Broadband Infrastructure (EC 5) The County has obligated approximately \$2.4 million and expended approximately \$0.512 million in expenditures to date responding to the need for infrastructure. Additional projects and expenditures that will address the need for infrastructure are still in the approval process by the Commission.
- Revenue Replacement (EC 6) The County is in the process of using the funds calculated through the Revenue Replacement formula provided by Treasury to address needs throughout the County in a manner that aligns with normal provisions of government services. Approximately \$16.831 million of the Revenue Replacement funds were used for a payroll reimbursement project to the County. The remaining \$2,500,000 are being and will continue to be used for smaller projects throughout the County that align with normal provisions of government services.

• Administrative (EC 7) – The County has obligated approximately \$4.013 million and expended approximately \$1.351 million in expenditures to date for program administration services.

Promoting equitable outcomes

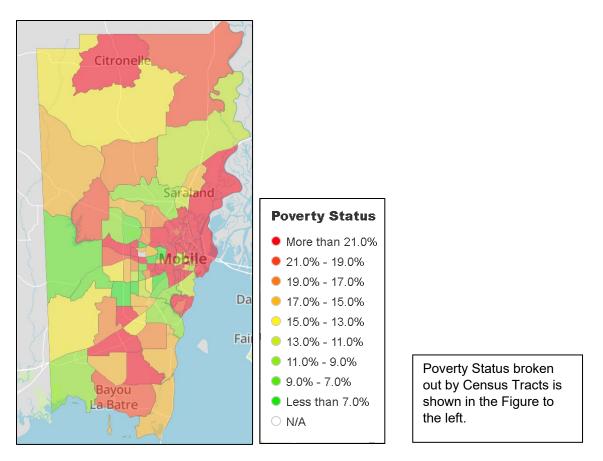
ARPA SLFRF funds are intended not only to address the negative public health effects caused/exacerbated by the COVID-19 pandemic, but also to address the negative economic impacts as well. Treasury provides guidance about what projects are eligible when obligating funds to address the negative economic impacts of COVID-19. Projects may be presumptively eligible under a negative economic impact expenditure subcategory if they are delivered in the Department of Housing and Urban Development's Qualified Census Tracts (QCTs) or are targeted to residents or businesses in these tracts.

Mobile County, in southwest Alabama, is the second-most-populous county in the state after Jefferson County. The County has eleven municipalities – Bayou La Batre, Chickasaw, Citronelle, Creola, Dauphin Island, Mobile, Saraland, Satsuma, Semmes, Prichard, and Mt. Vernon. The County is adjacent to the Mobile Bay and the Gulf of Mexico.

As of the 2020 United States Census, there were 414,809 people, 155,946 households, and 97,398 families residing in the county. Mobile County's population consists of the following racial and ethnic groups.

- Asian 2.05%
- Black or African American (non-Hispanic) 35.06%
- Hispanic or Latino 3.24%
- Native American 0.9%
- Other/Mixed 4.04%
- Pacific Islander 0.05%
- White (non-Hispanic) 54.65%

According to the 2021 Small Area Income and Poverty Estimates data, Mobile County ranks above the national average for individuals who live in poverty. The Census Bureau uses a set of money income thresholds that vary by family size and composition to determine who classifies as impoverished. If a family's total income is less than the family's threshold, then that family and every individual in it is considered as living in poverty. Approximately 18.2% of the population for whom poverty status is determined in Mobile County, AL, live below the poverty line, a number that is higher than the national average of 12.8%. The most common racial or ethnic group living below the poverty line in Mobile County, AL, is Black, followed by White and Hispanic.

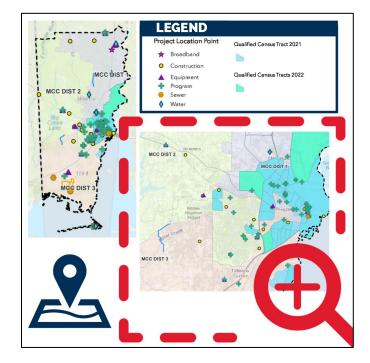


In 2020, the pandemic caused the most significant setback to global poverty reduction in decades, with 71 million more people living in extreme poverty in that year compared to 2019. Mobile County is deeply committed to ensuring that its ARPA SLFRF dollars deliver efficient, timely, and sustainable recovery efforts to the areas and populations that have been most severely affected by the adverse consequences of the pandemic.

Equity is a vital component of the County's SLFRF strategy. The County implemented several key strategies to ensure their uses of ARPA SLFRF funds were promoting equitable outcomes throughout the County. Those key strategies include:

- Engaging Mobile County residents in an outreach campaign where the public provided input via a survey on how SLFRF funds can address community needs and equitable outcomes.
 - Before launching the funding proposal portal, Mobile County Commission initiated a series of public engagement and comment periods throughout the summer of 2021. These designated periods provided an opportunity for the public to actively participate by sharing their valuable input through surveys, thereby aiding in the determination of community priorities for the allocation of ARPA SLFRF funds. Community Engagement outlets consisted of the following:
 - Mobile County Website
 - New Releases
 - Social Media
 - Email Outreach
 - Community and Stakeholder presentations
 - Informational Webinars
- Allowing an open application process for nonprofits, businesses, and community groups to apply for ARPA funding. This includes creating and making available a Spanish version of the ARPA project application allowing any Spanish-speaking applicants/businesses to apply for funding from the County.

- In total, the County received over 200 applications during the initial application period of thirty days, reflecting a strong interest in funding opportunities. The cumulative funding requests amounted to approximately \$385 million. These applications contained proposed projects spanning all six major expenditure categories. It is worth noting that a significant majority, over 90%, of the applications underwent an eligibility assessment based on the Interim Final Rule and were deemed eligible at face-value.
- Using a data-driven strategy to identify the underserved or historically marginalized populations by creating a district-defined GIS Map with the QCTs where each project was plotted on that map to help easily identify potential projects that address areas or portions of its population most impacted by the COVID-19 pandemic.



- Ensuring potential projects address the needs of those residing in disproportionately impacted communities.
 - Each potential project went through a review process which included a multi-step review to ensure alignment with the County's goals of promoting equitable outcomes and serving portions of Mobile County's population.
- Identifying non-profit organizations that focus on serving Mobile County's most vulnerable and impacted communities.
 - Nonprofit organizations play a critical role in providing the direct services that help Mobile County residents respond to, and recover from, the COVID-19 pandemic, and the County recognized that smaller organizations and nonprofits did not always qualify for traditional funding sources or federal aid at the scale provided by ARPA. Mobile County created targeted funding channels and mechanisms to provide funds to several nonprofits to either use directly or redistribute to organizations that support underserved and underrepresented communities in Mobile County, many of which are reflected in the equityfocused programs.
- Tracking program performance with a comprehensive evaluation process to assess outputs and outcomes of each project when applicable.

With these strategies, Mobile County focused on allocating ARPA funds across departments, nonprofits, local businesses, and beneficiaries to historically disadvantaged and/or underserved areas to pave the way for a successful recovery and create equity for all residents in the following ways.

- Enhancing mental health care services to residents in Mobile County including minorities and veterans.
- Increasing educational opportunities
- Providing financial assistance
- Support workforce development programs
- Expanding on affordable housing
- Revitalizing our underserved neighborhoods
- Improving Mobile County services to residents

Community Engagement

To facilitate the implementation of the spending framework, a dedicated public engagement website was developed, offering information and a survey to gather input. The County sought public input through a survey that was published on their website to determine the community's priorities regarding the County's allocation of ARPA SLFRF funds. The website and comment collector remained accessible for a period of one month, from July 30, 2021, to August 30, 2021. Efforts were made to promote the survey on social media, reaching a total of 21,171 individuals. A commendable response of 146 submissions was received through the survey, enabling the County to establish clear priorities that would have the most significant impact on those most affected by the pandemic.

In September 2021, the County issued a news release inviting proposals from agencies, nonprofit organizations, private entities, and local governments seeking project funding from the County's ARPA SLFRF allocation. To educate external agencies about the online application process and the eligible uses outlined in the Treasury's Interim Final Rule, the County conducted a public webinar and training session. The County's website provided comprehensive details and requirements for proposal submission, including the application and eligibility memorandum in both English and Spanish. Links to all relevant Treasury guidance and resources were also provided to address any applicant inquiries, and recordings of all public educational webinars were made available.

Proposals were accepted from September 27, 2021, to October 25, 2021. Remarkably, the County received more than 200 applications during the initial application period, with funding requests surpassing the County's \$80.26 million allocation by more than fourfold.

Mobile County Commission's twice-monthly Meetings pre-meeting Conferences are open to the public (four sessions each month). The Meetings are livestreamed and stored online, and the Conferences are recorded and stored online on the MobileCountyAL YouTube channel. Agendas are posted on the County's website and sent to local media and others in advance of each session. The County's ARPA SLFRF program is a regular topic of discussion during these meetings. Media often report on Mobile County Commission's ARPA SLFRF agenda items. The public setting of these Meetings and Conferences is a platform for information sharing and public comment about ongoing ARPA SLFRF projects and future spending. Public meetings, each with the option for citizen comment enable the County to continue to keep the community informed and incorporate feedback into the decision-making process on how to spend the remaining portion of the County's ARPA SLFRF funds.

Commissioners also receive some direct communication from their constituents about ARPA SLFRF. Each of the district offices maintains its own records of constituent interaction independently.

Since the close of the initial application period, the County periodically received additional applications for portions of its ARPA SLFRF funds that have not yet been obligated. The County received more than 30 additional applications that are currently under review or have been vetted for potential consideration as future funding decisions are made for the remaining ARPA SLFRF funds. The additional projects will be reported in future Recovery Plan Performance Reports. Additionally, some projects were decided on for

funding but do not have executed subaward agreements; therefore, these projects will be reported in future Recovery Plan Performance Reports once they are officially obligated by the County.

Additionally, to further enhance public understanding of which local efforts are funded through Mobile County Commission's ARPA SLFRF, each beneficiary and subrecipient has been requested to state the funding source in any public communication, publicity and/or infrastructure signage. Each has been provided suggested methods and language for identifying the funding source and including Mobile County Commission where applicable.

Labor Practices

The County has implemented workforce practices for infrastructure projects and capital expenditures that prioritize efficient and effective delivery of high-quality infrastructure, while also supporting the economic recovery by creating ample employment opportunities for local workers. To achieve these goals, a variety of labor standards are being employed. Project labor agreements have been put in place to ensure smooth coordination and collaboration among contractors, labor unions, and other project stakeholders. These agreements help maintain productivity, minimize conflicts, and ensure timely completion of infrastructure initiatives. Furthermore, prevailing wage requirements are enforced to ensure that workers on these projects receive fair compensation in line with regional wage standards. This measure ensures that employees are adequately rewarded for their skills and expertise, promoting a sustainable and fair workforce. It is important to note that the requirements of the Davis-Bacon Act do not apply to infrastructure projects solely funded by ARPA SLFRF funds. The only way these requirements would be applicable is if any of the infrastructure projects funded by the County with their ARPA SLFRF funds are being partially funded by another federal program that requires the use of the Davis-Bacon Act. As of now, the County does not have any funded, or planned, infrastructure projects that are required to comply with the Davis-Bacon Act. Additionally, Mobile County Commission has strongly emphasized hiring local talent, giving priority to qualified workers from the Mobile County area, and if not available, hiring workers within the state of Alabama. By engaging the local workforce, these projects not only stimulate the local economy but also foster a sense of community investment and pride. Together, these workforce practices create an environment that supports the delivery of high-quality infrastructure projects, while simultaneously driving economic recovery and providing employment opportunities for workers in Mobile County.

Use of Evidence

A significant number of projects funded by the County's ARPA SLFRF funds are evidence-based interventions. Treasury defines "evidence-based interventions" as those with strong or moderate evidence. Strong evidence refers to an evidence base that provides a high level of confidence in supporting causal conclusions for a specific program. This is typically achieved through well-designed and well-implemented experimental studies conducted on the proposed program, demonstrating positive findings on one or more intended outcomes. On the other hand, moderate evidence base may consist of one or more quasi-experimental studies with positive findings on one or more intended outcomes, or it could include two or more non-experimental studies with positive findings on one or more intended outcomes. There are different types of research that meet these standards including, but not limited to, well-designed and well-implemented quasi-experimental studies that compare outcomes between a group receiving the intervention and a matched comparison group, which is a similar population that does not receive the intervention.

See the project inventory below for more information on the use of evidence in projects.

Performance Report

The County recognizes the importance of evaluating the performance of each project to ensure the effective operation of programs funded by the ARPA SLFRF dollars. Each project has specific metrics that enable the County to measure and track progress, ultimately determining the project's advancement and success. To fulfill reporting requirements, all subrecipients are obligated to provide detailed monthly and quarterly reports to the County. These reports include current activities, achieved milestones, updates on metrics, upcoming milestones and goals, challenges encountered, and more. The County relies on these periodic reports as one avenue to assess the success of each project. Moreover, they serve as a valuable source of information for the County to evaluate programs and projects and make informed decisions regarding any necessary adjustments that may be required to achieve project objectives.

PROJECT INVENTORY



PROVIDE DIRECT RESPONSE TO THE PUBLIC HEALTH CRISIS

Project Name	AltaPointe Health Systems – BayPointe Bed Addition
Project Number	ARP01 104-22
Project Amount	\$6,000,000.00
Project Expenditure	1.12 - Mental Health Services
Category	
Project Overview and	AltaPointe Health Systems is adding 34 adult inpatient beds to BayPointe Hospital to
Goals	better equip them to provide mental health services to citizens within Mobile County and the surrounding area. This is a necessary service as publicly available data clearly indicates the clear, negative impact that the COVID-19 public health crisis has on individuals' mental health and access to adequate mental health care. Providing these additional beds will enable AltaPointe to provide necessary mental health services at an increased rate to residents in need of this vital care. Additionally, increasing such services through AltaPointe will decrease the number of emergency room visits for mental health services, enabling emergency rooms to be used to treat ad combat other critical care needs in this region.
Performance Indicators	Output measures: - Based on the data received and analyzed to date, more than 1,200 patients annually will be impacted by this additional inpatient treatment capacity funded through the County's ARPA allocation.
	Outcome measures:
	 Expand access to the right care at the right time;
	 Decrease frequency of admissions to hospitals and jails; and
	 Provide services to those in need
Performance Report	Currently, this project is in the initial planning and design phase. No expenditures have
	been incurred for this project as of this reporting period.
Total Current Period Obligations	\$6,000,000.00
Total Current Period	\$0.00
Expenditures	
Total Cumulative	\$6,000,000.00
Obligations	40.00
Total Cumulative Expenditures	\$0.00
Project Name	Vets Recover – Substance Use Disorder Treatment Program
Project Number	ARP01 102-22
Project Amount	\$3,800,000.00
Project Expenditure	1.13 - Substance Use Services
Category	
Project Overview and	Vets Recover (VR), formerly known as Veterans Recovery Resources, is a non-profit and
Goals	one of three Certified Community Behavior Health Clinics (CCBHC) in Alabama. VR is
	also the only CCBHC in the United States of America that is focused on service
	members, veterans, first responders, and their families. VR was awarded ARPA funds
	from the County to expand its operations to support individuals impacted by substance
	abuse problems. Publicly available data clearly demonstrates the rise in substance

Performance Indicators	abuse cases, and the increased need for treatment of individuals suffering from such abuse, since the beginning of the COVID-19 public health crisis. Both the number of substance abuse cases as well as the need for treatment of those individuals drastically rose as a result of the pandemic. The funds awarded by the County to VR will help support the increased operating expenses associated with the new Substance Use Disorder Treatment Program, which is aimed to address and provide remedies for the increased substance use disorders. Output measures: - Approximately 270 unduplicated individuals, including veterans and first
	 responders, will receive treatment and services for substance use disorders through this ARPA funded program. Outcome measures: Provide immediate access to an integrated, comprehensive community-based mental health and substance use disorder services including crisis intervention through a culturally responsive, trauma-informed, evidence-based, and peer-infused model
Performance Report	As of June 30, 2023, VR is utilizing its ARPA SLFRF subaward from Mobile County toward funding personnel salaries related to the Substance Use Disorder Treatment Program. Originally, a portion of the subaward was intended for clinic renovation for the Substance Use Disorder Treatment Program as well as funding personnel related to the program. With the formal approval of the Mobile County Commission, this strategic move aims to ensure smooth implementation and operation of the treatment program for substance use disorder in veterans, service members, first responders, and their families. The program is set to launch in Spring 2024. VR remains committed to providing quality care, and they will measure their impact through performance metrics, including the number of individuals served in the program and outreach data for community education. This change reflects VR's dedication to supporting those in need effectively.
Total Current Period Obligations	\$3,800,000.00
Total Current Period Expenditures	\$430,913.25
Total Cumulative Obligations	\$3,800,000.00
Total Cumulative Expenditures	\$430,913.25
Use of Evidence	Mobile County has made a significant commitment to supporting those with behavioral health issues caused/exacerbated by COVID-19 by allocating \$9,800,000.00 to AltaPointe Health Systems and Veterans Recovery Resources, collectively. The decision comes as a recognition of the pressing need for comprehensive support for citizens throughout the Mobile County community suffering from behavioral health issues. A total of \$6,000,000 has been obligated to AltaPointe Health Systems for mental health services. The subaward will fund an addition to the psychiatric hospital in Mobile County, allowing AltaPointe to enhance their ability to provide mental health services. A total of \$3,800,000 has been obligated to Veterans Recovery Resources. The subaward is funding the operational expenses of the expanded program to target negatively impacted individuals suffering from substance use abuse throughout the County and surrounding areas.

Г	
	 on reducing the negative effects of substance use and mental health illnesses through the United States. Each year, the SAMHSA conducts a study on these groups of individuals by issuing a survey. The survey was able to be completed in person or via the web. One section of the survey that was conducted in 2021 was "Perceived Effects of the COVID-19 Pandemic." According to the results of the survey: Nearly half of adolescents aged 12 to 17 with a past year MDE (45.1% or 2.2 million people) perceived that the coronavirus disease 2019 (COVID-19) pandemic negatively affected their mental health "quite a bit or a lot." In comparison, 12.4% of adolescents aged 12 to 17 without a past year MDE (or 2.4 million people) perceived this level of a negative effect on their mental health because of the COVID-19 pandemic. Similarly, nearly half of adults aged 18 or older with serious mental illness in the past year (48.9% or 6.8 million people) perceived a negative impact of COVID-19 on their mental health.
	The pandemic brought chaos, stress, and isolation, exacerbating substance abuse. This public health crisis has made effective treatment more crucial than ever. It's a complex issue with diverse challenges related to various substances and co-occurring problems. Fortunately, there are treatments that exist targeting substance use abuse, many of which go beyond substance use treatment and also address family, social, legal, vocational, medical, and psychiatric concerns.
	Studies show positive outcomes in reducing substance use and tackling associated problems. Many treatment options are not only effective but also cost-effective. As many people navigate the aftermath of the pandemic, the importance of substance use disorder treatment in healing and rebuilding lives is recognized. By understanding the diverse needs of those affected, significant strides can be made in overcoming this public health crisis. Substance use disorder treatment through the VR Residential Treatment Program is an essential part of the County's effort to emerge stronger from these challenging times.
	2021 National Survey on Drug Use and Health
	National Library of Medicine - Evidence-Based Practices for Substance Use Disorders

Project Name	Mobile County Volunteer Fire Departments – Capacity Enhancements
Project Number	ARP01 106-22
Project Amount	\$1,500,000.00
Project Expenditure	2.34 - Assistance to Impacted Nonprofit Organizations
Category	
Project Overview and Goals	The VFD assistance program is a carefully crafted strategy to direct ARPA SLFRF funds to VFDs that have faced significant challenges due to the COVID-19 pandemic. Its main objective is to provide vital support for their recovery and operational necessities, placing a high priority on public health and safety. Acknowledging the crucial role these community organizations play, the program aims to ensure a balanced and efficient response to the ongoing pandemic. The project centers on four key goals for both the VFDs and Mobile County as a whole: addressing the adverse impacts of COVID-19, supporting their recovery and operational needs, enhancing public health and safety, and fostering long-term resilience.
Performance	Output measures:
Indicators	- 18 volunteer fire departments awarded as a beneficiary

	 Outcome measures: Funds will help VFDs replace old equipment and purchase new equipment needed resulting from the COVID-19 pandemic. Increased ability to provide emergency response services; Enhance public health and safety throughout Mobile County
Performance Report	As of June 30, 2023, this project has provided funds as assistance to a 12 VFDs. The
	County intends to provide aid to an additional 6 VFDs to help them continue to recover
	from the strain COVID-19 placed on their resources. See breakdown of VFDs below at
	A
Total Current Period	\$937,500.00
Obligations	
Total Current Period	\$896,073.55
Expenditures	
Total Cumulative	\$937,500.00
Obligations	
Total Cumulative	\$896,073.55
Expenditures	
Use of Evidence	Evidence-based intervention is not required for projects under this expenditure
	category.

Project Name	Town of Mount Vernon – Senior Center Disability Transportation
Project Number	ARP01 103-22
Project Amount	\$252,250.00
Project Expenditure	1.14 - Other Public Health Services
Category	
Project Overview and	Mobile County has recently allocated funds to the Town of Mount Vernon to acquire
Goals	two ADA-compliant vehicles – one bus and one van. These vehicles will play a crucial role in providing transportation support to senior citizens who are facing challenges in reaching essential health services. The outbreak of COVID-19 has significantly disrupted healthcare accessibility for many individuals, making this project an urgent and vital response to the prevailing challenges. By addressing the impacts of the pandemic on healthcare accessibility, the subaward to the Town of Mount Vernon represents a crucial step in fostering a more resilient and equitable healthcare system. Through the provision of ADA-compliant transportation, the project aims to ensure that no individual is left underserved during these unprecedented times, creating a positive impact on the community's well-being and enhancing overall healthcare accessibility.
Performance	Output measures:
Indicators	- Elderly and disabled citizens of Mount Vernon, Alabama, located within Mobile County
	 Outcome measures: Providing transportation to and from healthcare appointments and other services for elderly and disabled citizens within the town. There is a population of 1,500 people with 4.06 times more Black or African American (Non-Hispanic) residents (1.17k people) in Mount Vernon, AL than any other race or ethnicity. According to the 2020 Census data, 26.2% of the population for whom poverty status is determined in Mount Vernon, AL (369 out of 1.41k people) live below the poverty line, a number that is higher than the national average of 12.8%.

Performance Report	As of June 30, 2023, one van and one bus has been purchased. The Town is still awaiting delivery of the bus. Title application, license plate, and decals have been secured for
	the van.
Total Current Period	\$252,250.00
Obligations	
Total Current Period	\$252,250.00
Expenditures	
Total Cumulative	\$252,250.00
Obligations	
Total Cumulative	\$252,250.00
Expenditures	
Use of Evidence	Evidence-based intervention is not required for projects under this expenditure
	category.

Project Name	Mobile County Emergency Medical Services – Cardiac Monitors
Project Number	ARP01 101-22
Project Amount	\$1,050,000.00
Project Expenditure	1.9 – COVID-19 Assistance to Non-Profits
Category	
Project Overview and Goals	Mobile County is providing funds to Mobile County EMS, a nonprofit entity, to aid in their recovery from the strain on resources caused by the increased burdens of responding to the COVID-19 pandemic. The organization plans to utilize the funds to purchase cardiac monitors, which will significantly improve operational efficiency and enable them to better respond to potential future COVID-19 challenges. Throughout the pandemic, Mobile County EMS faced an unprecedented surge in call volume and demand for evaluations that did not result in transport, leading to zero revenue. The purchase of these cardiac monitors will be instrumental in helping the entity navigate these challenging times and enhance their ability to respond effectively to emergency calls. By investing in these vital resources, Mobile County EMS is taking essential steps to strengthen their operations and be better prepared for any future challenges that may arise due to the ongoing pandemic.
Performance	Output measures:
Indicators	 Mobile County EMS is responsible for approximately 204,000 in its emergency response area; 30,000+ average annual emergency responses completed each year by Mobile County EMS
	 Outcome measures: Lower the number of 9-1-1 emergency calls that are only requests for evaluation and not for actual transportation to hospitals by using the cardiac monitors. These monitors will provide better patient assessment/monitoring and create the ability to implement a telemedicine initiative; Free up hospital and emergency room space using the monitors
Performance Report	Mobile County has provided the funds in full to Mobile County EMS as a beneficiary.
	Mobile County EMS has fully expended their funds on cardiac monitors.
Total Current Period Obligations	\$1,050,000.00
Total Current Period Expenditures	\$1,050,000.00

Total Cumulative	\$1,050,000.00
Obligations	
Total Cumulative	\$1,050,000.00
Expenditures	
Use of Evidence	Evidence-based intervention is not required for projects under this expenditure
	category.

Mobile County Commission EC 1.5 Spending 2021
MCCEC152021
\$95,288.31
1.5 – Personnel Protective Equipment
Mobile County set aside a portion of its ARPA SLFRF award to fund expenses related to
COVID-19 on an as-needed basis. These expenditures are reported in the aggregate
under Expenditure Category 1.5, and the expenditures include purchases of personnel
protective equipment for the Mobile County government employees.
N/A
N/A
\$0.00
\$0.00
\$95,288.31
+
\$95,288.31
Evidence-based intervention is not required for projects under this expenditure
category.

Project Name	Mobile County Commission EC 1.7 Spending 2021
Project Number	MCCEC172021
Project Amount	\$71,733.47
Project Expenditure	1.7 – Other COVID-19 Public Health Expenses (Including Communications,
Category	Enforcement, Isolation/Quarantine)
Project Overview and	Mobile County set aside a portion of its ARPA SLFRF award to fund expenses related to
Goals	COVID-19 on an as-needed basis. These expenditures are reported in the aggregate
	under Expenditure Category 1.7, and the expenditures include purchases of hand
	sanitizers, disinfectant sprays, cleaning services, etc.
Performance	N/A
Indicators	
Performance Report	N/A
Total Current Period	\$0.00
Obligations	
Total Current Period	\$0.00
Expenditures	
Total Cumulative	\$71,733.47
Obligations	

Total Cumulative Expenditures	\$71,733.47
Use of Evidence	Evidence-based intervention is not required for projects under this expenditure category.

Project Name	Mobile County Commission EC 1.14 Spending 2021
Project Number	MCCEC1142021
Project Amount	\$389,259.81
Project Expenditure	1.14 – Other Public Health Services
Category	
Project Overview and	Mobile County set aside a portion of its ARPA SLFRF award to fund expenses related to
Goals	COVID-19 on an as-needed basis. These expenditures are reported in the aggregate
	under Expenditure Category 1.14, and the expenditures include COVID-19 phone
	charges and fiber internet services for several Mobile County government locations.
Performance	N/A
Indicators	
Performance Report	N/A
Total Current Period	\$0.00
Obligations	
Total Current Period	\$0.00
Expenditures	
Total Cumulative	\$389,259.81
Obligations	
Total Cumulative	\$389,259.81
Expenditures	
Use of Evidence	Evidence-based intervention is not required for projects under this expenditure
	category.

Project Name	Mobile County Commission EC 1.5 Spending 2022-26
Project Number	MCCEC152022
Project Amount	\$93,411.51
Project Expenditure	1.5 – Personnel Protective Equipment
Category	
Project Overview and	Mobile County set aside a portion of its ARPA SLFRF award to fund expenses related to
Goals	COVID-19 on an as-needed basis. These expenditures are reported in the aggregate
	under Expenditure Category 1.5, and the expenditures include purchases of personnel
	protective equipment for the Mobile County government employees.
Performance	N/A
Indicators	
Performance Report	N/A
Total Current Period	\$44,533.24
Obligations	
Total Current Period	\$44,533.24
Expenditures	
Total Cumulative	\$93,411.51
Obligations	
Total Cumulative	\$93,411.51
Expenditures	

Use of Evidence	Evidence-based intervention is not required for projects under this expenditure
	category.

Project Name	Mobile County Commission EC 1.7 Spending 2022-2026
Project Number	MCCEC172022
Project Amount	\$618,655.01
Project Expenditure	1.7 – Other COVID-19 Public Health Expenses (Including Communications,
Category	Enforcement, Isolation/Quarantine)
Project Overview and	Mobile County set aside a portion of its ARPA SLFRF award to fund expenses related to
Goals	COVID-19 on an as-needed basis. These expenditures are reported in the aggregate
	under Expenditure Category 1.7, and the expenditures include purchases of hand
	sanitizers, disinfectant sprays, cleaning services, etc.
Performance	N/A
Indicators	
Performance Report	N/A
Total Current Period	\$387,928.35
Obligations	
Total Current Period	\$387,928.35
Expenditures	
Total Cumulative	\$618,655.01
Obligations	
Total Cumulative	\$618,655.01
Expenditures	
Use of Evidence	Evidence-based intervention is not required for projects under this expenditure
	category.

Project Name	Mobile County Commission EC 1.14 Spending 2022-2026
Project Number	MCCEC1142022
Project Amount	\$150,139.35
Project Expenditure	1.14 – Other Public Health Services
Category	
Project Overview and	Mobile County set aside a portion of its ARPA SLFRF award to fund expenses related to
Goals	COVID-19 on an as-needed basis. These expenditures are reported in the aggregate
	under Expenditure Category 1.14, and the expenditures include COVID-19 phone
	charges and fiber internet services for several Mobile County government locations.
Performance	N/A
Indicators	
Performance Report	N/A
Total Current Period	\$53,877.79
Obligations	
Total Current Period	\$53,877.79
Expenditures	
Total Cumulative	\$144,258.35
Obligations	
Total Cumulative	\$80,306.41
Expenditures	
Use of Evidence	Evidence-based intervention is not required for projects under this expenditure
	category.



STRENGTHEN LOCAL GOVERNMENT OPERATIONS

Project Name	Mobile County Commission – Finance and Accounting Software
Project Number	ARP03 103-22
Project Amount	\$3,544,632.00
Project Expenditure	3.5 – Public Sector Capacity: Administrative Needs
Category	
Project Overview and	The Mobile County Commission has used a portion of its ARPA SLFRF funds for the
Goals	purchase of comprehensive finance, accounting, and payroll software, Workday. This
	strategic decision aims to equip the government with cutting-edge technology and
	infrastructure to effectively manage operations throughout the pandemic and in the
	post-pandemic era.
Performance	N/A
Indicators	
Performance Report	The finance and accounting software has been fully implemented. The investment in
	Workday software represents a pivotal step in enhancing government functionality during the pandemic and beyond. By leveraging this advanced technology, the county ensures that its finance, accounting, and payroll processes are well-equipped to tackle present and future challenges while providing a foundation for long-term growth and success.
Total Current Period Obligations	\$3,544,632.00
Total Current Period Expenditures	\$3,544,632.00
Total Cumulative	\$3,544,632.00
Obligations	
Total Cumulative	\$3,544,632.00
Expenditures	
Use of Evidence	Evidence-based intervention is not required for projects under this expenditure
	category.

Project Name	Mobile County Commission – Cybersecurity IT Hardware and Software
Project Number	ARP03 104-22
Project Amount	\$887,578.00
Project Expenditure	3.5 – Public Sector Capacity: Administrative Needs
Category	
Project Overview and	The Cybersecurity IT Hardware and Software project, authorized by the Mobile County
Goals	Commission, directly addresses the pressing needs brought about by the COVID-19 pandemic. As the pandemic triggered a paradigm shift in work dynamics, with widespread remote work becoming a necessity, this project becomes a strategic response to the challenges posed by the global health crisis.
Performance	N/A
Indicators	
Performance Report	Both the hardware and software have been fully implemented. The Cybersecurity IT
	Hardware and Software project, driven by the needs caused by COVID-19, stands as a

	strategic response to the challenges posed by the pandemic. By empowering flexible work arrangements, enhancing remote work capabilities, and addressing evolving IT demands, Mobile County ensures its ability to adapt, thrive, and maintain essential services even in the face of unprecedented disruptions like the COVID-19 pandemic.
Total Current Period	\$887,578.00
Obligations	
Total Current Period	\$887,578.00
Expenditures	
Total Cumulative	\$887,578.00
Obligations	
Total Cumulative	\$887,578.00
Expenditures	
Use of Evidence	Evidence-based intervention is not required for projects under this expenditure
	category.

Project Name	Mobile County Commission – Payroll Reimbursement
Project Number	ARP06 100-22
Project Amount	\$16,831,018.82
Project Expenditure	6.1 – Provision of Government Services
Category	
Project Overview and	Mobile County has opted to use a portion of its ARPA SLFRF funds available under
Goals	Revenue Replacement for Mobile County government employee payroll during the
	period of performance as a "provision of government service".
Performance	N/A
Indicators	
Performance Report	N/A
Total Current Period	\$16,831,018.82
Obligations	
Total Current Period	\$16,831,018.82
Expenditures	
Total Cumulative	\$16,831,018.82
Obligations	
Total Cumulative	\$16,831,018.82
Expenditures	
Use of Evidence	Evidence-based intervention is not required for projects under this expenditure
	category.

Project Name	Mobile County Commission – Commission District Funds
Project Number	ARP06 999-22 – See Project Breakdown (B)
Project Amount	\$2,500,000.00
Project Expenditure	6.1 – Provision of Government Services
Category	
Project Overview and	Mobile County has opted to use a portion of its ARPA SLFRF funds available under
Goals	Revenue Replacement to provide local government services throughout the County while remaining in line with "provisions of government services." Mobile County experienced catastrophic revenue loss in 2021. As a result, spending was cut dramatically, which negatively impacted the County's ability to provide local government services and address the changing impact of COVID-19 on residents and businesses.

Performance	N/A
Indicators	
Performance Report	N/A
Total Current Period	\$2,413,061.26
Obligations	
Total Current Period	\$2,413,061.26
Expenditures	
Total Cumulative	\$2,413,061.26
Obligations	
Total Cumulative	\$2,413,061.26
Expenditures	
Use of Evidence	Evidence-based intervention is not required for projects under this expenditure
	category.

Project Name	Volkert, Inc Professional Services related to ARPA Funding
Project Number	ARP07 101-22
Project Amount	\$4,013,060.00
Project Expenditure	7.1 – Administrative Expenses
Category	
Project Overview and Goals	Program Management and Administrative Services for Management and Implementation of ARPA SLFRF. Services include administrative services, risk assessment, project development, subrecipient agreement development, program management, monitoring and compliance services, mandatory federal reporting assistance, audit support, and grant closeout. This project consists of two subawards to Volkert: 1) \$175,000 related to Task Order 1 – services under this task order include
	 consulting services for Mobile County related to its ARPA SLFRF allocation; \$3,838,060 related to Task Order 2 – services under this task order include compliance and monitoring services for Mobile County related to its ARPA SLFRF allocation.
Performance	N/A
Indicators	
Performance Report	Services under Task Order 1 have been completed, and all funds related to this Task
	Order 1 have been expended. Task Order 2 services are ongoing throughout the end
	of the period of performance of ARPA SLFRF.
Total Current Period	\$4,013,060.00
Obligations	
Total Current Period	\$742,850.40
Expenditures	¢4,012,000,00
Total Cumulative Obligations	\$4,013,060.00
Total Cumulative	\$1,351,179.80
Expenditures	2,2,2,1,1,2,00
Use of Evidence	Evidence-based intervention is not required for projects under this expenditure
Use of Evidence	
	category.



IMPROVE PUBLIC FACILITIES AND INFRASTRUCTURE

Project Name	Mobile County Commission – Government Plaza Outdoor Pocket Park
Project Number	ARP01 107-22
Project Amount	\$800,000
Project Expenditure	1.4 – Prevention in Congregate Settings
Category	
Project Overview and Goals	The project is an initiative to renovate an existing space adjacent to Government Plaza in downtown Mobile, directly neighboring the Mobile County Government Center
	Annex housing approximately 600 employees. The proposed transformation of the current courtyard area aims to create an inviting outdoor environment with seating areas overlooking two fountains, complemented by additional shrubs and greenspace. This visionary endeavor seeks to address the much-needed demand for safe and socially distanced outdoor spaces, offering a refreshing setting for employees and individuals in downtown to enjoy socially responsible outdoor lunches, breaks, and meetings while revitalizing the urban landscape with a vibrant and welcoming atmosphere. By fostering community engagement and supporting employee wellbeing, this project embodies Mobile's commitment to enhancing public spaces in response to the evolving challenges posed by the COVID-19 pandemic.
Performance Indicators	Output measures: - Project will positively impact the 1,000+ employees who work in Government Plaza and the Annex, the thousands of people who work within walking distance of the pocket park and the many visitors to Government Plaza each
	 Outcomes measures: Renovation will provide outdoor seating areas; Creates space for employees and people downtown to partake in socially distanced outdoor lunches, breaks, and meetings
Performance Report	Currently, this project is in the planning and design phase. No expenditures have been incurred for this project as of this reporting period.
Total Current Period Obligations	\$0.00
Total Current Period Expenditures	\$0.00
Total Cumulative Obligations	\$0.00
Total Cumulative	\$0.00
Expenditures	
Use of Evidence	Mobile County has allocated \$800,000 to the Plaza Outdoor Pocket Park project as a strategic measure to combat the spread of COVID-19 in congregate settings. This funding will be utilized to create a safe and well-equipped outdoor space that encourages social distancing and minimizes the risk of Coronavirus transmission. The project aims to provide employees with a designated area where they can engage in outdoor activities while adhering to necessary health protocols. Mobile County's

commitment to investing in this initiative underscores their dedication to safeguarding public health and fostering a resilient community amidst the ongoing pandemic.
According to the CDC (Centers for Disease Control and Prevention), there are various ways that have proven through studies to reduce the spread of COVID-19, and those ways include, but are not limited to:
 Increasing and improving ventilation as much as possible and considering moving activities outdoors, when possible.
 Consulting with the health department about testing strategies, including whether to implement routine screening testing.
Expanding the use of masks and respirators.
Adding enhanced cleaning and disinfection protocols.
 Creating physical distance in congregate areas where possible and/or reducing movement and contact between different parts of facilities.
CDC - Community Congregate Living Settings

Project Name	City of Semmes – Public Safety Complex
Project Number	ARP01 105-22
Project Amount	\$200,000.00
Project Expenditure	1.7 - Other COVID-19 Public Health Expenditures
Category	
Project Overview and Goals	The project aims to provide funding for the final stages of the renovation project at the Public Safety Complex, which houses the fire station and police precinct. While the purchase and initial renovation of the building are largely finished, this initiative will cover the remaining pieces required to complete the renovation. By doing so, the Public Safety Complex will offer significantly improved response times to residents in need, thereby reducing the strain on the Mobile County Sheriff's Department, especially concerning calls related to the COVID-19 pandemic. The completion of this project will bolster the county's emergency response capabilities, ensuring more efficient and effective services for the community during these challenging times.
Performance Indicators	Output measures: - Serve approximately 25,000 residents in their response area
	 Outcome measures: Improve ability of City of Semmes's public safety teams to provide response services to the citizens of Semmes, Alabama; Allow response teams to provide services to areas who were previously not receiving proper coverage
Performance Report	City of Semmes has substantially completed the renovation of the actual public safety complex. This project is funding the remaining portions of the renovations. City of Semmes has been working through these final renovation pieces; however, they have not yet requested for reimbursement from their ARPA SLFRF subaward from the County.
Total Current Period Obligations	\$200,000.00
Total Current Period Expenditures	\$0.00
Total Cumulative Obligations	\$200,000.00

Total Cumulative	\$0.00
Expenditures	
Use of Evidence	Evidence-based intervention is not required for projects under this expenditure
	category.

Project Name	Mobile County Commission - Equipment Upgrades to the Mobile Metro Jail's Sewer
	System
Project Number	ARP05 101-22
Project Amount	\$900,000.00
Project Expenditure Category	5.18 – Water and Sewer: Other
Project Overview and Goals	The project's objective is to upgrade the sanitary system at the Mobile Metro Jail (MAWSS) to address the issue of debris, including linens, mylar, and plastics, being introduced into the sewer system. Currently, some debris accumulates in a manhole on-site and must be manually removed, while the rest continues downstream, posing a potential threat to the sewer treatment equipment. To mitigate this problem, the project involves modifying MAWSS's sanitary system to separate the Mobile Metro Jail from the surrounding sanitary system. This entails redirecting the flow from several jail buildings to the main sanitary line within the complex and diverting it to a capture equipment that effectively removes all non-biological waste before reconnecting it to MAWSS's sanitary system. The project will use funds to develop and execute the purchase and installation of equipment like the Rotamat 9, which will be instrumental in effectively removing debris from the sewer system before it leaves the Mobile Metro Jail site. By implementing these upgrades, the project aims to enhance the sewer system's efficiency, prevent potential damage to treatment equipment, and ensure a more sustainable and resilient sanitation infrastructure for the jail complex.
Performance Indicators	Output measures: - Number of Inmates and workers who are being negatively affected by the current sewer system
	Outcome measures: - Removal of debris from sewer system; - Reduction of non-biological waste in sewer systems
Performance Report	This project is in the planning and pre-construction phase.
Total Current Period Obligations	\$900,000.00
Total Current Period Expenditures	\$32,987.50
Total Cumulative Obligations	\$900,000.00
Total Cumulative Expenditures	\$32,987.50
Use of Evidence	Evidence-based intervention is not required for projects under this expenditure
	category.

Project Name	Mobile County Commission - Mount Vernon Water Treatment Plant Upgrades
Project Number	ARP05 103-22
Project Amount	\$1,500,000.00

Project Expenditure	5.10 – Drinking Water: Treatment
Category	
Project Overview and Goals	The project focuses on enhancing Mt. Vernon's water treatment plant through a comprehensive set of improvements. The scope of work involves demolishing the existing building and clearwell to make way for the construction of a new 100,000-gallon ground storage tank. Additionally, the project includes the construction of a new water treatment plant building and the installation of high service pumps, a calcium hypochlorite system, and a lime dosing system. These upgrades are aimed at modernizing and expanding the plant's capacity, ensuring a more efficient and reliable water treatment process. By implementing these improvements, the project seeks to meet the growing demands for clean and safe water supply while enhancing the overall water treatment infrastructure in Mt. Vernon.
Performance	Output measure:
Indicators	- Reduce the 35% system-wide water losses
Performance Report	Outcome measure: - Improve water quality via the installation of induced draft aeration units, chemical feed system and chlorine feed system Site work began August 2022, and construction is underway. Construction has
	progressed well, with the project currently at 80% completion with an expected substantial completion date of October 2023.
Total Current Period Obligations	\$1,500,000.00
Total Current Period	\$479,744.94
Expenditures	
Total Cumulative Obligations	\$1,500,000.00
Total Cumulative Expenditures	\$479,744.94
Use of Evidence	Evidence-based intervention is not required for projects under this expenditure category.

Project Name	Mobile County Commission - Escatawpa Area Water Storage Tank and Water Main
Project Number	ARP05 104-22
Project Amount	\$1,639,900.00
Project Expenditure	5.14 – Drinking Water: Storage
Category	
Project Overview and	The project entails constructing a new water tank and tank foundation in the
Goals	Escatawpa area to address issues of fluctuating water pressure and low pressures during peak usage. Site work includes minor demolition and removal, water main construction, grading, driveway construction, and final site grassing. Once completed, the new water tank will benefit all users of South Alabama Utilities, providing stable water pressure and increased flow capacity, enhancing water availability for residences and fire protection. Additionally, the project's added storage capacity will boost system reliability for nearby areas like Wilmer, Georgetown, and Semmes, offering positive benefits. Furthermore, the new water main is estimated to extend water service to 5 to 10 existing households currently not served by the water system, contributing to overall community development and accessibility.
Performance	Output measures:
Indicators	 Impact approximately 300 households;
	 Increase water pressure by 15 to 20 psi

	Outcome measures: - Increase measure of fire protection for the area - Increase water pressure and flow
Performance Report	Planning and pre-construction for this project is complete. The project is currently in the bidding and procurement phase.
Total Current Period	\$0.00
Obligations	
Total Current Period	\$0.00
Expenditures	
Total Cumulative	\$0.00
Obligations	
Total Cumulative	\$0.00
Expenditures	
Use of Evidence	Evidence-based intervention is not required for projects under this expenditure
	category.

PROVIDE AID TO THE MOST VULNERABLE POPULATIONS

Project Name	Sickle Cell Disease Association of America Mobile Chapter – Financial Assistance
Project Number	ARP02 108-22
Project Amount	\$223,677.15
Project Expenditure	2.2 – Household Assistance: Rent, Mortgage, and Utility Aid
Category	
Project Overview and	The Sickle Cell Disease Association of America - Mobile Chapter (SCDAA) aims to offer
Goals	financial support to individuals and households affected by sickle cell disease, who have
	faced economic hardships due to the COVID-19 pandemic. Eligibility for assistance will
	be determined based on the Federal Poverty Guidelines thresholds in the latest
	published guidance. The financial aid package will include payments to utility
	companies, food vouchers, and support for healthcare needs. Through this initiative,
	SCDAA seeks to provide vital relief and assistance to those struggling with the impacts
	of the pandemic, ensuring they can meet essential living expenses and access
	necessary healthcare services during these challenging times.
Performance Indicators	Output measures:
	- Minimum of 35 households of individuals living with sickle cell disease who
	are deemed eligible based on the Treasury guidelines
	Outcomes measures:
	- Assist eligible individuals/households living with sickle cell disease with
	financial aid related to rent/mortgage, utility, and food assistance
Performance Report	As of June 30, 2023, SCDAA has reported that a total of 9 households have received
	assistance. This project started in the latter part of the period; therefore, many more
	households are expected to be reported in future Recovery Plan Performance Reports.
Total Current Period	\$223,677.15
Obligations	

4

Total Current Period	\$594.88
Expenditures	
Total Cumulative	\$223,677.15
Obligations	
Total Cumulative	\$594.88
Expenditures	
Project Name	MOWA Band of Choctaw Indians – Financial Assistance
Project Number	ARP02 104-22
Project Amount	\$300,000.00
Project Expenditure	2.3 – Household Assistance: Cash Transfers
Category	
Project Overview and	MOWA is receiving funding to extend vital support to eligible tribal members facing the
Goals	negative economic impacts of the current situation. The assistance will primarily focus
	on providing water, food, and utility aid through vouchers or cash to meet the
	immediate needs of their community members. MOWA will carefully assess eligibility,
	ensuring that only impacted households are eligible to receive the assistance. By doing
	so, MOWA aims to target the most vulnerable and ensure that the allocated funds are
	efficiently utilized to address the pressing needs of their community during these
	challenging times.
Performance Indicators	Output measures:
	- Approximately 400 eligible families throughout the approved 3-year grant
	period.
	Outcome measures: - Assist eligible tribal individuals/households with financial aid related to
	rent/mortgage, utility, and food assistance
Performance Report	As of June 30, 2023, MOWA Band of Choctaw Indians has report a total of 105
r chomanee heport	individuals/households have received financial aid as part of their subaward of ARPA
	SLFRF funds from Mobile County.
Total Current Period	\$300,000.00
Obligations	
Total Current Period	\$100,000.00
Expenditures	
Total Cumulative	\$300,000.00
Obligations	
Total Cumulative	\$100,000.00
Expenditures	
Use of Evidence	Mobile County has obligated \$523,677.15 to Sickle Cell Disease Association of America
	– Mobile Chapter and MOWA Band of Choctaw Indians, collectively, to provide financial
	assistance to eligible beneficiaries. SCDAA will aim to provide financial assistance to
	eligible beneficiaries who are also living with sickle cell disease. MOWA will aim to
	provide financial assistance to eligible beneficiaries who are a part of the MOWA Band
	of Choctaw Indian tribe. These projects will allow beneficiaries to concentrate on their
	health and daily requirements by providing financial support to those in need of food
	or have fallen behind on rent, mortgage, and utility payments.
	Even though high rents and eviction threats existed before the pandemic, the loss of
	income from COVID-19 closures, infections, and childcare interruptions paired with
	increasing costs has made it even harder for households to cover their necessities. The
	pandemic caused income losses for households, and these households were
	significantly more likely to spend resources that could jeopardize their long-term
	financial stability. To satisfy their housing and spending demands, for instance,
	manoral stability, to satisfy their nousing and spending demands, for instance,

households that lost income were considerably more likely to borrow from friends and relatives or use their savings. According to a Harvard study, tenants employed these methods to stay current on their rent, but half of those who eventually fell behind also admitted to borrowing funds from acquaintances. These funds allocated by the County of Mobile can help fight against poverty, homelessness, and sickness of its residents.
Harvard Study on Emergency Rental Assistance
According to Habitat for Humanity, during the height of COVID, nearly 31% of adults reported that their families could not pay the rent, mortgage, or utility bills, were food insecure, or went without medical care because of financial hardship. On top of that, mortgage lenders tightened lending standards, and construction on many homes was delayed.
Habitat for Humanity Study on COVID-19 Effects on Housing

Expenditure Category 2.10 – Assistance to Unemployed or Unemployed Workers

Project Name	Mobile Community Corrections Center – Inside Out Program
Project Number	ARP02 111-22
Project Amount	\$677,217.00
Project Expenditure	2.10 – Assistance to Unemployed or Underemployed Workers
Category	
Project Overview and	In light of the unprecedented challenges brought on by the COVID-19 pandemic, the
Goals	Mobile Community Corrections Center has taken a proactive approach by developing
	the Inside Out Program. This transformative initiative directly addresses the negative
	impacts experienced by at-risk individuals during these trying times. With the
	pandemic leading to higher unemployment rates and obstacles in accessing education
	and job opportunities, the program becomes a lifeline for these individuals. By
	providing access to GED programs, job application skills, interview preparation, job
	training, and group counseling, the Inside Out Program equips participants with
	essential tools to navigate the new realities shaped by the pandemic. Taking a holistic
	approach, the program recognizes the complex circumstances faced by its participants,
	aiming to foster personal growth, resilience, and successful reintegration into society,
	even amidst the challenges posed by COVID-19. With its comprehensive and targeted
	support, the Inside Out Program plays a crucial role in reducing recidivism and
	empowering at-risk individuals to overcome adversities and create a positive impact in
Deufeureren en Indianteur	their lives and communities during these challenging times.
Performance Indicators	Output measures:
	 Number of People Enrolled in Program
	Outcome measures:
	- Reduction of recidivism
	- Obtaining a GED or employment
	Expenditure Category Required Data:
	 Number of workers enrolled in sectoral job training programs = 0
	 Number of workers completing sectoral job training programs = 0

	- Number of people participating in summer youth employment programs = 0
Performance Report	As of June 30, Mobile Community Corrections has used a portion of its ARPA funds to market the Inside Out program around Mobile County by designing and distributing a brochure that effectively explains the program and the resources that are provided within the program. ARPA funds have also been used to administer the Inside Out program which has resulted in an average total of 20 group therapy sessions with 100 clients on a monthly basis.
Total Current Period Obligations	\$677,217.00
Total Current Period Expenditures	\$118,634.65
Total Cumulative Obligations	\$677,217.00
Total Cumulative Expenditures	\$118,634.65
Project Name	Mobile Area Interfaith Conference – Academy of Career Development
Project Number	ARP02 106-22
Project Amount	\$180,000.00
Project Expenditure	2.10 – Assistance to Unemployed or Underemployed Workers
Category	
Project Overview and Goals Performance Indicators	The Mobile Area Interfaith Conference (MAIC) is passionately dedicated to making a positive impact on individuals reentering society from incarceration through their transformative program. With a core goal of enhancing lives and fostering public safety, MAIC seeks to reduce recidivism rates, provide stable housing, and promote employment and financial stability. Through a comprehensive approach, the program offers educational and vocational training, along with valuable employment opportunities, to its participants. Moreover, the Academy of Career Development Program provides essential financial assistance of up to \$1,000 annually to each impacted individual or household, addressing practical barriers they may encounter, such as transportation costs, work-related expenses, education fees, temporary lodging, and rental/utility assistance. By tackling these challenges head-on, MAIC aims to empower returning citizens with the resources and support they need to overcome obstacles and build a strong foundation for their future. This program reflects MAIC's dedication to offering second chances and fostering a safer and more inclusive community. Through critical training, educational opportunities, and vital financial support, MAIC is paving the way for the successful reintegration of individuals into society, empowering them to create a better future for themselves and their families. Output measures:
	 Number of Participants Served = 235 anticipated to be served Outcome measures: Reduction of recidivism Provide financial assistance to those in need
Performance Report	 Expenditure Category Required Data: Number of workers enrolled in sectoral job training programs = 0 Number of workers completing sectoral job training programs = 0 Number of people participating in summer youth employment programs = 0 As of June 30, 2023, MAIC has provided assistance to 9 individuals who were
	negatively impacted by the effects of the COVID-19 pandemic.
Total Current Period Obligations	\$180,000.00

Total Current Period Expenditures	\$6,366.67
Total Cumulative Obligations	\$180,000.00
Total Cumulative Expenditures	\$6,366.67
Use of Evidence	Mobile County has committed \$857,217 to Mobile Community Corrections and Mobile Area Interfaith Conference, collectively, support programs that provide at-risk individuals with the opportunity to improve their circumstances and enhance the lives of individuals reentering society from incarcerated backgrounds. These programs aim to provide at-risk individuals with the tools and resources they need to succeed, including job training, education, and housing assistance. By investing in these programs, the county hopes to reduce recidivism rates and help individuals successfully reintegrate into society. These programs are specifically designed to support individuals who have been disproportionately impacted by systemic inequalities and provide them with the support they need to overcome barriers and achieve their goals.
	These programs help former prisoners get back on the right track when re-entering society. The Bureau of Justice Statistics claims that approximately 60% of formerly incarcerated individuals struggle with unemployment compared to the low unemployment rate of 3.7% for the general population (U.S. Bureau of Labor Statistics, 2022). A study released from the Bureau of Justice Statistics in 2021 followed more than 50,000 individuals who were released from federal prison in 2010 and found that at any time during a four-year period, only 40% of formerly incarcerated individuals were employed, and those who were able to secure employment struggled with job retention (Wang and Bertram, 2022).
	 Individuals released from the prison system encounter several challenges in securing employment: Lack of Employability Skills: Many lack proper education, leading to difficulties in basic skills like literacy and math. Soft skills such as punctuality and work ethic may also be lacking. Limited Job Opportunities: Legal restrictions prevent individuals with felony records from working in specific fields. Many are left with low-paying, entry-level jobs as their primary option. Negative Career Attitudes: Limited education and work history lead to low self-esteem, self-efficacy, and motivation towards legal employment. Lack of Motivation for Legal Employment: Some may prefer illegal careers like drug dealing due to perceived benefits such as higher income and support from peers.
	 Career services professionals can aid this population by: Understanding Employment Law: Educating individuals about their rights and anti-discrimination laws can improve job prospects. Assisting in the Application Process: Reviewing background check reports for errors and facilitating record expungement can ease their path to employment. Referring to Support Groups: Encouraging participation in career support groups can provide practical advice, community resources, and skills development.

By addressing these challenges and providing targeted support, career services professionals can significantly contribute to successful reentry into the workforce after incarceration.
Employment after Prison: The Importance of Supporting Workers Who are Seeking Work after Incarceration

Expenditure Category: 2.15 – Long-term Housing Security: Affordable Housing

Project Name	Habitat for Humanity Southwest Alabama – Affordable Housing
Project Number	ARP02 110-22
Project Amount	\$645,000.00
Project Expenditure	2.15 – Long-term Housing Security: Affordable Housing
Category	
Project Overview and Goals	In response to the economic hardships and housing challenges exacerbated by the COVID-19 pandemic, Habitat for Humanity of Southwest Alabama (HFHSWA) is administering a project to construct homes and provide affordable housing for low-income families in Mobile County. The pandemic has highlighted the critical importance of safe and stable living environments, and HFHSWA's commitment to building homes for those in need is now more relevant than ever. By offering affordable housing solutions during this time of uncertainty, HFHSWA aims to provide a sense of security and stability to vulnerable families, ensuring they have a place to call home during the ongoing health and economic crisis. Through their dedication to building affordable homes, HFHSWA is making a significant contribution to the community's resilience and recovery, assisting families in finding hope and a brighter future amidst the challenges posed by the pandemic.
Performance	Output measures:
Indicators	- 3 new homes completed.
indicators	 4 new homes to begin construction during the next reporting period. A total of 7 new affordable homes to be built by the end of the project.
	Outcome measures:
	- Construct new affordable homes and sell to eligible individuals/households
	Expenditure Category Required Data: - Number of households receiving eviction prevention services (including legal
	representation) = 0
	 Number of affordable housing units preserved or developed = 7
Performance Report	As of June 30, 2023, HFHSWA has used a portion of its subaward of ARPA SFLRF funds from Mobile County to fund Phase III on three affordable homes. These homes are now complete. HFHSWA plans to fully construct and complete four more homes by the end of their subaward.
Total Current Period Obligations	\$645,000.00
Total Current Period Expenditures	\$128,901.65
Total Cumulative Obligations	\$645,000.00

Total Cumulative	\$128,901.65
Expenditures	\$120,001.00
Project Name	Restore Mobile – Affordable Housing
Project Number	ARP02 109-22
Project Amount	\$1,250,000.00
Project Expenditure	2.15 – Long-term Housing Security: Affordable Housing
Category	
Project Overview and Goals	In the wake of the challenges brought on by the COVID-19 pandemic, Restore Mobile's initiative to construct seven new, high-quality, single-family homes in Census Tract 13.02 of Mobile County takes on even greater significance. The pandemic has underscored the critical importance of safe and stable housing, as many families faced economic hardships and housing insecurities. By providing affordable and well-built homes in this designated area, Restore Mobile's project directly responds to the urgent
	need for accessible housing options during these uncertain times. The initiative not only contributes to the revitalization and redevelopment of the community but also offers a beacon of hope for families seeking stable living environments amidst the pandemic's upheavals. The construction of these homes in a Qualified Census Tract and Redevelopment Project Area demonstrates Restore Mobile's commitment to addressing the impact of COVID-19 in underserved communities, enhancing housing opportunities, and fostering positive change for those who have faced the brunt of the pandemic's economic fallout. By building seven new homes in this strategic location, Restore Mobile is making a meaningful contribution to the recovery and resilience of the community, providing a solid foundation for families to weather the challenges posed by the ongoing pandemic and embark on a brighter future with secure and
	affordable housing.
Performance Indicators	 Output measures: Although an executed subrecipient agreement is in place, the project has not begun yet. A total of 7 new affordable homes to be built by the end of the project.
	 Outcome measures: Construct new affordable homes and sell to eligible individuals/households Expenditure Category Required Data: Number of households receiving eviction prevention services (including legal representation) = 0 Number of affordable housing units preserved or developed = 7
Performance Report	As of June 30, 2023, the project has not yet started.
Total Current Period Obligations	\$1,250,000.00
Total Current Period Expenditures	\$0.00
Total Cumulative Obligations	\$1,250,000.00
Total Cumulative Expenditures	\$0.00
Use of Evidence:	Mobile County has committed \$1,895,000 to Habitat for Humanity of Southwest Alabama and Restore Mobile, collectively, to construct and provide affordable housing for low-income families. The funds will be used to support the development of new affordable housing units and the rehabilitation of existing units. This investment is part of the county's efforts to address the affordable housing crisis and provide families with safe and affordable homes. By working with these organizations, the County

hopes to create sustainable communities and improve the quality of life for low- income families. These efforts are part of a broader strategy to address systemic inequalities and promote economic mobility for all residents.
The \$1,895,000 committed by Mobile County to these three organizations is expected to have a significant impact on low-income families in the community. The funds will be used to construct and renovate affordable housing units for low-income families, which will help address the affordable housing crisis in the area. By providing families with safe and affordable homes, this investment will help improve the quality of life for low-income families and create sustainable communities. Additionally, these efforts will promote economic mobility for low-income families and help address systemic inequalities in the community. As of June 30, 2023, an additional \$3,000,000 of ARPA SLFRF has been designated to be awarded to Africatown Redevelopment Corporation for an additional affordable housing program. This project will be included in future Recover Plan Performance Reports.
 The Center for Housing Policy, the research division of the National Housing Conference, conducted a study on affordable housing and the effects it has on families in need. This study shows that affordable housing could benefit families in 10 ways: Affordable housing can improve health outcomes by freeing up family resources for nutritious food and health care expenditures. By providing families with greater residential stability, affordable housing can reduce stress and related adverse health outcomes. Affordable homeownership may positively impact mental health; however, unsustainable forms of homeownership may negatively impact health. Well-constructed and well-maintained affordable housing can reduce health problems associated with poor-quality housing. Stable, affordable housing may improve health outcomes for individuals with chronic illnesses by providing an efficient platform for health care delivery. Access to neighborhoods of opportunity can reduce stress, increase access to amenities, and lead to important health benefits. By alleviating crowding, affordable housing can reduce exposure to stressors and infectious disease. Access to affordable housing allows survivors of domestic violence to escape abusive homes, which can improve mental health and physical safety. Green building strategies and location-efficient housing reduce environmental pollutants, lower monthly energy costs, and improve home
comfort and indoor environmental quality. 10) Affordable and accessible housing linked to supportive services enables older adults and others with mobility limitations to remain in their homes.
The Impacts of Affordable Housing on Health - A Research Summary
The United States faces a severe shortage of affordable homes for extremely low- income families, surpassing 7 million nationally. This crisis affects health care, food security, education, and other priorities, with 75% of such families paying over half their income on rent. No state or county allows a full-time minimum wage worker to afford a two-bedroom apartment. Proven solutions exist. Affordable housing is vital for breaking the cycle of poverty and fostering economic mobility, with research showing it to be the most cost-effective strategy for reducing childhood poverty and ophageing upward mobility. Additionally, the lack of affordable housing costs the U.S.
enhancing upward mobility. Additionally, the lack of affordable housing costs the U.S. economy about \$2 trillion annually, hindering Gross Domestic Product growth and

limiting opportunities for increased earnings and job creation. Investing in affordable housing not only benefits households but also stimulates local economies.
National Low Income Housing Coalition - Why Do Affordable Homes Matter?

Expenditure Category 2.25 - Addressing Educational Disparities: Academic, Social, and Emotional Services

Project Name	Boys and Girls Club of South Alabama – Summer Enrichment Program
Project Number	ARP02 107-22
Project Amount	\$660,000.00
Project Expenditure	2.25 – Addressing Educational Disparities: Academic, Social, and Emotional Services
Category	
Project Overview and	The Boys and Girls Club of South Alabama (BGCSA) is utilizing the funds to establish
Goals	three new Summer Enrichment and After-School Enrichment programs catered to youth aged 6 to 18. These programs will be a lifeline for young individuals residing in low- to moderate-income, underserved regions like Chickasaw/Prichard, Wilmer/West Wilmer, and Irvington/Bayou La Batre/Grand Bay, as well as other high-demand areas in Mobile County. BGCSA's primary objective with these Enrichment programs is to create a nurturing and secure environment where kids can learn, grow, and thrive. The carefully curated activities are designed to prioritize academic success, encourage healthy lifestyles, and foster good citizenship values. The timing of these new programs is particularly significant amid the challenges of the COVID-19 pandemic. Many families are facing financial uncertainties, and children's education and social interactions have been disrupted. BGCSA's initiative addresses these difficulties by providing a safe haven for youth in underserved areas, offering them much-needed support and guidance. With a focus on academic achievement, health, and character development, BGCSA aims to equip children with the tools and resources they need to navigate these trying times successfully. The establishment of these enriching programs reflects BGCSA's unwavering commitment to nurturing growth and development among young individuals, even amidst challenging circumstances. By creating safe and nurturing spaces and facilitating opportunities for learning and personal growth, BGCSA is making a remarkable and invaluable contribution to the well-being and prospects of children in Mobile County, especially those most impacted by the effects of the COVID-19 pandemic.
Performance Indicators	Output measures:
	- Number of Students Participating in Program
	Outcome measures: - Increase students' academic success; - Create opportunity for a heathier lifestyle
	Expenditure Category Required Data: - Number of students participating in evidence-based tutoring programs = 0 –
	Students are participating in after-school/summer enrichment programs to provide assistance to those kids who were negatively impacted by COVID-19 by losing instructional time
Performance Report	This project is in the early stages of development and expects to have performance reports before December 2023.

Total Current Period	\$660,000.00
Obligations	
Total Current Period	\$0.00
Expenditures	
Total Cumulative	\$660,000.00
Obligations	
Total Cumulative	\$0.00
Expenditures	
Project Name	100 Black Men of Greater Mobile – Leadership and Mentoring Academy
Project Number	ARP02 105-22
Project Amount	\$750,000.00
Project Expenditure	2.25 – Addressing Educational Disparities: Academic, Social, and Emotional Services
Category	
Project Overview and	Amid the challenges posed by the COVID-19 pandemic, the 100 Black Men of Greater
Goals	Mobile is establishing a transformative Leadership and Mentoring Academy for African
	American males in middle and high school. This crucial program will provide tutoring,
	summer programs, after-school activities, and career preparation, addressing the
	specific needs of these young men during these uncertain times. By offering academic
	support, engaging enrichment activities, and valuable career guidance, the academy
	aims to empower these individuals with the tools and resilience needed to navigate the
	pandemic's disruptions successfully. Despite the pandemic's impact on education and
	communities, the Leadership and Mentoring Academy remains committed to uplifting
	and guiding these young men towards a brighter and more promising future.
Performance Indicators	Output measures:
	- 150 students
	Outcome measures:
	 Increase academics success;
	- Improve graduation rates
	Expenditure Category Required Data:
	- Number of students participating in evidence-based tutoring programs = 150
Performance Report	As of June 30, 2023, this project is under contract with Mobile County but has not
Tatal Compart Daviad	started.
Total Current Period	\$0.00
Obligations Total Current Period	\$0.00
Expenditures	30.00
Total Cumulative	\$0.00
Obligations	
Total Cumulative	\$0.00
Expenditures	
Use of Evidence	Mobile County has allocated \$1,410,000 to support two organizations, the Boys and
	Girls Club and the 100 Black Men of Greater Mobile. Both organizations will utilize the
	funding for projects aimed at improving the lives of young people in the community.
	The Boys and Girls Club will use the funds for a youth enrichment program, while the
	100 Black Men of Greater Mobile will initiate a Leadership and Mentoring Academy to
	help African American males in grades 6-12 develop essential skills for the workforce
	and positive life habits.
	Research has shown that Boys and Girls clubs across the country have created the
	following positive impacts that will pour into Mobile:

 52% of 12th grade Club members express an interest in a STEM career, compared with 27% of 12th graders nationally. 97% of Club teens expect to graduate from high school. 76% of low-income Club members ages 12 to 18 who attend the Club regularly reported receiving mostly As and Bs, compared to 67% of their peers nationally.
Boys and Girls Club - About Us
The 100 Black Men of Greater Mobile, Inc. is a leading resource in the community dedicated to financial empowerment, self-sufficiency, and economic growth. The 100 provides effective and participatory leadership that educates, encourages, fosters, and supports a philosophy of financial self-determination and a spirit of entrepreneurship. According to the baseline of the 4th quarter/end of the year report card data for 2022, approximately 60% of the students served by 100 Black Men of Greater Mobile made improvements. The data is utilized to determine the effectiveness of the intervention program. Guidelines and comparative data models utilized for assessment include the Alabama State Department of Education Benchmark Scores, National Assessment of Education Progress (NAEP), and student assessment data from the local school districts. The project's goals align with the Alabama Achieves Plan per the Student to Succeed Act.
100 Black Men of Greater Mobile - Pillars
According to a study by psychologists Dr. Deborah Lowe Vandell and Dr. Jill Posner, enrichment activities can help children develop skills that help them perform better in school. The study found that children who had access to structured after-school enrichment activities had better work habits than children in the study who did not take part in these activities. They also had higher grades than other children in the study. Enrichment activities can help teach children skills such as concentration, persistence, and problem-solving, which can help them to do better in other areas of their education.
Benefits of Enrichment Programs for Children

Expenditure Category 2.30 & 2.32 – Assistance to Small Businesses

Project Name	Vivian's Door – Workforce Initiative
Project Number	ARP02 115-22
Project Amount	\$430,000.00
Project Expenditure	2.30 – Technical Assistance, Counseling, or Business Planning
Category	
Project Overview and	The Vivian's Door Workforce Initiative is committed to supporting underserved
Goals	businesses in the greater Mobile, AL region through an incubator and accelerator model. This initiative empowers minority-owned disadvantaged businesses in various sectors, including blue collar/service, white collar/professional, and agriculture, to operate efficiently, develop and execute business strategies, and expand their market
	presence. Their programming model focuses on addressing three critical issues faced by these businesses, particularly in the context of the COVID-19 pandemic:

	- Issue 1: Tackle systemic barriers that hinder the growth and scalability of
	disadvantaged businesses. With the economic challenges posed by COVID-19,
	many minority-owned businesses have encountered additional obstacles, and
	this initiative aims to support them in overcoming these barriers.
	- Issue 2: Address the lack of additional revenue sources and access to capital
	for disadvantaged businesses. The pandemic has disrupted regular business
	operations, leading to financial strains for many businesses. Through this
	incubator and accelerator model, Vivian's Door aims to provide essential
	support and resources to help these businesses diversify their revenue
	streams and secure necessary funding.
	 Issue 3: Focus on providing networking and mentoring opportunities for disadvantaged businesses. With limited physical interactions due to social
	distancing measures, networking and mentorship have become more challenging for businesses. This initiative strives to bridge this gap by creating virtual networking and mentorship platforms, ensuring that these businesses can still access valuable guidance and support during these challenging times.
	By directly addressing these pressing issues and offering comprehensive support, the
	Vivian's Door Workforce Initiative is committed to ensuring the resilience and success of minority-owned disadvantaged businesses in the face of the ongoing COVID-19
	pandemic and beyond.
Performance Indicators	Output measures:
	- Approximately 300 Small Businesses
	Outcome measures:
	 Increase small business growth in disadvantage areas
Performance Report	This project began late in quarter two of 2023. As of June 30, 2023, there are no
	performance report results to be reported. Performance reports will be reported in
	more detail in future Recovery Plan Performance Reports.
Total Current Period	\$430,000.00
Obligations	
Total Current Period	\$98,879.62
Expenditures	
Total Cumulative	\$430,000.00
Obligations	
Total Cumulative	\$98,879.62
Expenditures	Mobile Area Black Chamber of Commerce – Minority Build a Business Accelerator
Project Name Project Number	ARP02 113-22
Project Amount	
Project Expenditure	5430100000
	\$430,000.00 2.32 – Business Incubators and Start-Up or Expansion Assistance
Category	2.32 – Business Incubators and Start-Up or Expansion Assistance
Category Project Overview and	2.32 – Business Incubators and Start-Up or Expansion Assistance
Category Project Overview and Goals	
Project Overview and	2.32 – Business Incubators and Start-Up or Expansion Assistance The Mobile Area Black Chamber of Commerce's (MABCC) Minority Build a Business
Project Overview and	 2.32 – Business Incubators and Start-Up or Expansion Assistance The Mobile Area Black Chamber of Commerce's (MABCC) Minority Build a Business Accelerator is dedicated to providing support to small businesses, impacted industries,
Project Overview and	 2.32 – Business Incubators and Start-Up or Expansion Assistance The Mobile Area Black Chamber of Commerce's (MABCC) Minority Build a Business Accelerator is dedicated to providing support to small businesses, impacted industries, and nonprofits in response to the adverse economic effects of the COVID-19 pandemic.
Project Overview and	 2.32 – Business Incubators and Start-Up or Expansion Assistance The Mobile Area Black Chamber of Commerce's (MABCC) Minority Build a Business Accelerator is dedicated to providing support to small businesses, impacted industries, and nonprofits in response to the adverse economic effects of the COVID-19 pandemic. This initiative aims to help these entities recover from the long-term negative impacts
Project Overview and	 2.32 – Business Incubators and Start-Up or Expansion Assistance The Mobile Area Black Chamber of Commerce's (MABCC) Minority Build a Business Accelerator is dedicated to providing support to small businesses, impacted industries, and nonprofits in response to the adverse economic effects of the COVID-19 pandemic. This initiative aims to help these entities recover from the long-term negative impacts caused or worsened by the pandemic. By offering vital assistance, MABCC aims to
Project Overview and	 2.32 – Business Incubators and Start-Up or Expansion Assistance The Mobile Area Black Chamber of Commerce's (MABCC) Minority Build a Business Accelerator is dedicated to providing support to small businesses, impacted industries, and nonprofits in response to the adverse economic effects of the COVID-19 pandemic. This initiative aims to help these entities recover from the long-term negative impacts caused or worsened by the pandemic. By offering vital assistance, MABCC aims to promote the overall well-being of communities and foster economic resilience during

	Outcome measures:
	 Increase small business growth in disadvantage areas
Performance Report	This project began late in quarter two of 2023. As of June 30, 2023, MABCC has selected 15 small businesses under the first session and is underway with the first cohort. Performance Reports will be reported in more detail in future Recovery Plan Performance Reports.
Total Current Period	\$430,000.00
Obligations	\$ 1 50,000.00
Total Current Period	\$84,259.00
Expenditures	
Total Cumulative	\$430,000.00
Obligations	
Total Cumulative	\$84,259.00
Expenditures	
Use of Evidence	Mobile County has committed \$860,000 to support Vivian's Door and Mobile Area Black Chamber of Commerce, collectively. These programs are aimed to help minority- owned businesses accelerate and succeed. Vivian's Door aims to achieve this goal by cultivating valuable relationships with anchor and corporate entities, building stronger community connections, providing access to business experts and mentors, and sourcing investors. The program is guided by the principle of unity and the belief that together, minority-owned businesses can go far. Through these efforts, Vivian's Door hopes to empower minority-owned businesses and contribute to the growth of the community. Mobile Area Black Chamber of Commerce is focused on positively impacting many small businesses operating in difficult development areas, which is similar designation with Qualified Census tracts. The targeted communities have a large portion of low-income populations with incomes at 60% below the average area median income. These areas are defined by Section 42 of the Internal Revenue Service code.
	The Stanford Social Innovation Review discusses support to small businesses. It is noted that there is strong evidence that small and growing businesses are important engines of prosperity, accounting for a disproportionate amount of employment growth. Their review further discusses that many major institutions, including the International Labor Organization, World Bank, and USAID, are supporting initiatives to help entrepreneurs expand their businesses through skills development, financing, mentorship, and market linkages. The review discusses six ways to support small and growing businesses that are proven to be successful.
	Six Ways to Support Small and Growing Businesses

Project Name	Friends of the African American Heritage Trail – Community Revitalization
Project Number	ARP02 101-22
Project Amount	\$500,000.00
Project Expenditure	2.35 – Aid to Tourism, Travel, or Hospitality
Category	
Project Overview and	Mobile County has allocated funds to support Friends of African American Trail in their
Goals	recovery from the economic downturn caused by COVID-19. This organization plays a
	vital role in the tourism industry, specifically focusing on attracting visitors to
	Africatown, Alabama. Africatown holds historical significance as it was founded in 1865
	by West African slaves who were brought to America on the Clotilda, the last known

	slave ship. By investing in this organization, Mobile County aims to bolster tourism efforts and promote Africatown's rich history and cultural heritage. The funds will aid in revitalizing the local tourism sector, which has been adversely impacted by the pandemic's disruptions. Additionally, supporting Friends of African American Trail will contribute to the preservation and recognition of Africatown's profound historical importance, further strengthening community pride and fostering economic resilience during these challenging times.
Performance	N/A
Indicators	
Performance Report	N/A
Total Current Period	\$500,000.00
Obligations	
Total Current Period	\$500,000.00
Expenditures	
Total Cumulative	\$500,000.00
Obligations	
Total Cumulative	\$500,000.00
Expenditures	
Use of Evidence	Evidence-based intervention is not required for projects under this expenditure
	category.



Project Name	USS Battleship Memorial Park – Teck Deck Replacement
Project Number	ARP02 102-22
Project Amount	\$1,000,000.00
Project Expenditure	2.35 – Aid to Tourism, Travel, or Hospitality
Category	
Project Overview and Goals	The USS Battleship Memorial Park's teak deck replacement project, funded in part by ARPA aid, holds even greater significance due to the challenging times caused by the COVID-19 pandemic. USS Alabama experienced a significant decrease in revenue due to a reduction in tours conducted during the pandemic. The decline in visitor numbers, as a result of travel restrictions and safety concerns, posed a considerable financial strain on the park's operations. By utilizing the ARPA aid to support the deck replacement project, the USS Battleship Memorial Park not only ensures the preservation of its historical asset but also addresses the financial hardships brought on by the pandemic. The renovated deck will attract visitors once again, reviving tourism and hospitality activities critical to the local economy. This proactive approach to securing the park's operational facilities will play a crucial role in restoring revenue streams and sustaining the park's role as a prominent tourist attraction in Mobile County and the State of Alabama. As the pandemic subsides and tourism regains momentum, the teak deck replacement project will be a testament to the resilience
	and foresight of the park's management, ensuring its sustained success for years to come.
Performance Indicators	N/A
Performance Report	N/A

Total Current Period	\$1,000,000.00
Obligations	
Total Current Period	\$1,000,000.00
Expenditures	
Total Cumulative	\$1,000,000.00
Obligations	
Total Cumulative	\$1,000,000.00
Expenditures	
Use of Evidence	Evidence-based intervention is not required for projects under this expenditure
	category.

Project Name	Mobile Sports Authority – Portable Basketball and Volleyball Courts
Project Number	ARP02 103-22
Project Amount	\$530,000.00
Project Expenditure	2.35 – Aid to Tourism, Travel, or Hospitality
Category	
Project Overview and	The Mobile Sports Authority is strategically utilizing the ARPA aid to acquire portable
Goals	courts (volleyball, basketball, etc.) to bolster sports tourism activities during the COVID-19 pandemic. With a reduction in tournaments hosted, the organization faced financial challenges impacting Mobile County's economy. The investment in portable courts aims to revitalize sports tourism, attract athletes, teams, and spectators, and generate a positive economic and public relations impact for the Mobile County area. These flexible courts enhance the organization's ability to support, manage, and host sporting events, reaffirming Mobile County's position as a dynamic sports destination. By proactively adapting to the current climate, the Mobile Sports Authority demonstrates its commitment to the region's economic recovery and continued success as a prominent sports hub.
Performance Indicators	N/A
Performance Report	N/A
Total Current Period Obligations	\$530,000.00
Total Current Period Expenditures	\$429,998.00
Total Cumulative Obligations	\$530,000.00
Total Cumulative	\$429,998.00
Expenditures	9723,550.00
Use of Evidence	Evidence-based intervention is not required for projects under this expenditure
	category.

Project Name	Mobile County Commission – Master Plan for the Civil Rights and Cultural Heritage	
	District	
Project Number	ARP02 112-22	
Project Amount	\$3,500,000.00	
Project Expenditure	2.35 – Aid to Tourism, Travel, or Hospitality	
Category		
Project Overview and	Mobile County, with its historically significant locations on the Gulf Coast and diverse	
Goals	communities, has untold stories, particularly those of its communities of color. Seeking	
	to take its place on the State of Alabama's Civil Rights Trail, Mobile County's unique	

	narrative presents an exceptional opportunity to gain national and international attention. To further this endeavor, Mobile County is ambitiously developing a Master Plan for Mobile County's Civil Rights and Cultural Heritage District, centered on the
	historic Dr. Martin Luther King, Jr. Avenue, which includes the construction of Isom
	Clemon Civil Rights Memorial Park. This visionary project aims to promote civil rights
	awareness and enrich the region's culture and heritage tourism assets. The planned
	development will assist property owners with facade improvements, revitalize the community, and attract new traffic and economic opportunities for businesses.
	Additionally, the project synergizes with existing infrastructure plans, adding value to
	ongoing developments and enhancing the area's appeal. As Mobile County takes this
	meaningful step, it emphasizes its commitment to preserving its diverse heritage, becoming a cultural destination, and leaving an indelible mark on the nation's historical
	landscape.
Performance	To be determined.
Indicators	
Performance Report	As of June 30, 2023, there are no performance indicators to report.
Total Current Period	\$0.00
Obligations	
Total Current Period	\$0.00
Expenditures	
Total Cumulative	\$0.00
Obligations	
Total Cumulative	\$0.00
Expenditures	
Use of Evidence	Evidence-based intervention is not required for projects under this expenditure
	category.

A – Breakdown of VFDs funded/to be funded through the VFD project ARP01 106-22				
Name of Volunteer Fire Department	Assistance Amount			
Alabama Port Volunteer Fire Department	\$84,000.00			
Bayou La Batre Volunteer Fire Department	\$84,000.00			
Calcedeaver Volunteer Fire Department	\$84,000.00			
Citronelle Volunteer Fire Department	\$84,000.00			
Creola Volunteer Fire Department	\$84,000.00			
Dauphin Island Volunteer Fire Department	\$84,000.00			
Fowl River Volunteer Fire Department	\$84,000.00			
Georgetown Fellowship Volunteer Fire Department	\$84,000.00			
Grand Bay Volunteer Fire Department	\$84,000.00			
Mount Vernon Volunteer Fire Department	\$84,000.00			
Oak Grove Volunteer Fire Department	\$84,000.00			
Satsuma Volunteer Fire Department	\$55,611.80			
Seven Hill Volunteer Fire	\$84,000.00			
St. Elmo Irvington Volunteer Fire Department	\$84,000.00			
Tanner Williams Volunteer Fire Department	\$84,000.00			
Theodore Dawes Volunteer Fire Department	\$84,000.00			
Turnerville Volunteer Fire Department	\$84,000.00			
Wilmer Volunteer Fire Department	\$84,000.00			
Remaining Funds for VFDs	\$16,388.20			
Total:	\$1,500,000.00			

B – Breakdown of Commission District Funds projects funded under Revenue Replacement			
Project Number	Name of Entity/Organization	Assistance	
		Amount	
ARP06 101-22	Mobile Area Education Foundation	\$75,000.00	
ARP06 102-22	City of Creola Police Department	\$87,735.00	
ARP06 103-22	Kali Oka Road-Engineer Project	\$200,420.00	
ARP06 104-22	Hispanic American Business Association	\$350,000.00	
ARP06 105-22	City of Chickasaw	\$150,000.00	
ARP06 106-22	Africatown Preservation Foundation	\$150,000.00	
ARP06 107-22	Whistler Bicycle Trail	\$65,000.00	
ARP06 108-22	Family Counseling Center of Mobile	\$30,000.00	
ARP06 109-22	Port of Africatown, CDC	\$25,000.00	
ARP06 110-22	Renee Dials dba Dials Video Production	\$45,600.00	
ARP06 111-22	Mobile Housing Authority	\$160,000.00	
ARP06 112-22	LeMoyne Water System-Waterline Relocation Creola/Axis	\$60,511.26	
ARP06 113-22	Mausap Road -Engineer - Preliminary Eng Design & Map	\$75,000.00	
ARP06 114-22	Groundwork Mobile County	\$30,000.00	
ARP06 115-22	City of Citronelle - Police Department	\$7,500.00	
ARP06 116-22	Centre for the Living Arts d/b/a Alabama Contemporary Art Center	\$46,985.00	
ARP06 117-22	Boy Scouts of America - Mobile Area Council	\$15,000.00	
ARP06 118-22	Eichold-Mertz Magnet School of Math, Science & Technology	\$33,510.00	
ARP06 119-22	Alabama Cooperative Extension System - Amendment	\$5,300.00	
ARP06 120-22	Friends of the Prichard Public Library	\$14,000.00	
ARP06 121-22	Africatown Community Development Corporation	\$85,000.00	
ARP06 122-22	Africatown Redevelopment Corporation	\$250,000.00	
ARP06 123-22	Azalea City Community Development Corporation	\$5,000.00	
ARP06 124-22	University of South Alabama	\$22,500.00	
ARP06 125-22	Boy Scouts of America - Mobile Area Council	\$15,000.00	
ARP06 126-22	Mobile Area Chamber-Business Development Navigator	\$150,000.00	
ARP06 127-22	MOWA Band of Choctaw Indians	\$5,000.00	
ARP06 128-22	Faith In Action Alabama - Mobile Hub- earmarked	\$150,000.00	
ARP06 129-22	Kushla Water District-Mausap Road Project	\$104,000.00	
	\$86,938.74		
	\$2,500,000.00		